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Customer Access Measure	Ref	Target	Sept	Oct	Nov	Status	Comments
Cost per Transaction (Face to Face)	CAO1	4.5		3.17		*	Quarterly measure; smaller is better target.
Versatility Measure	CAO2	90	96.02	96.2	96.2	*	
First Contact Resolution by Channel (Face to Face)	CAO3	97.5	100	100	100	*	
First Contact Resolution by Channel (Telephony)	CAO3	95	100	100	100	*	
Average Call Quality Assessment	CAO4	95	97.55	97.54	97.97	*	
% of Contact not Abandoned (Face to Face)	CAO5	85	99.7	99.86	99.87	*	
% of Contact not Abandoned (Telephony)	CAO5	90	97.06	97.44	95.04	*	
Complaints Handling	CAO7	90	100	100	100	*	Reported quarterly with additional information for tracking.
Provision of Management Data	CAO9	100	100	100	100	*	



HR&P Measure	Ref	Target	Sept	Oct	Nov	Status	Comments
Accuracy of Contracts	HRO1	95	100	100	100	*	
Accuracy of Payment	HRO2	99.5	99.76	99.89	99.89	*	
% of Enquiries Resolved at First Point of Contact	HRO3	80	98.94	98.76	98.76	*	
P45s issued within 3 working days	HRO4	98	100	100	100	*	
Manual Cheques issued within 1 working day	HRO5	98	100	100	100	*	
Non-Statutory Returns by Due Date	HRO6	100	100			7	Quarterly Measure
Quality of Information Given to Caller	HRO7	90	100	100	100	*	
% Contracts of Employment Issued within 15 working days	HRO8	90	100	100	100	*	
CRB Process	HRO9	95	100	100	100	*	
Provision of Management Data	HRO10	100	100	100	100	*	



ICT Measure	Ref	Target	Sept	Oct	Nov	Status	Comments
% Availability of Website	ICTO1	99	100	99.95	100	*	Measure is being renegotiated as only monitoring online payments since website move to Jadu.
% Availability of Business Critical Applications	ICTO2	99	99.9	99.97	99.91	*	
% Availability of Telephony Systems	ICTO3	99	100	100	100	*	
% Faults Fixed in Agreed Timescales	ICTO4	94	96.37	97.11	97.27	*	
% ICT Change Requests Completed in Agreed Timescales	ICTO5	95	95.31	98	95.41	*	
% Complex Change Requests Completed to Agreed Specification	ICTO6	85			75	3;	Work to implement monitoring of this measure has commenced; figure reported is for part of November only
First Contact Resolution	ICTO7	30	40.52	40.74	36.35	*	
% Print Jobs Completed as Agreed	ICTO8	95	100	100	100	*	
Anti-Virus Measure	ICTO9		83.97	82.38	81.48	P	New measure; currently baselining prior to a target being negotiated.
Average Time Taken to Answer Calls	ICTO10	85	86.27	90.32	90.49	*	



Procurement Measure	Ref	Target	Sept	Oct	Nov	Status	Comments
% Catalogued Goods or Services Delivered within Lead Times	PO1	88.72	94.37	97.39	98.02	*	
% Cheque Requests Processed on Next Available Payment Run	PO2	98.46	99.00	98.58	100.00	*	
% Undisputed Invoices Input within 25 calender days	PO3	99.22	99.4	99.38	99.41	*	
% non-eRFQ Open Requisitions Consolidated into Purchase Orders	PO4	78	91.76	85.29	82.14	*	
% Framework Agreements Risk Assessed for Impact on Local Economy	PO5	96	100			21	Quarterly measure.
% Framework Agreements Developed with consideration given to Sustainability	PO8	98	100			21	Quarterly measure.
Provision of Management Data	PO9	100	100	100	100	*	



Revenue & Benefit Measure	Ref	Target	Sept	Oct	Nov	Status	Comments
% Council Tax Collected	RBO1	97	55.84	64.94	74.38	21	Annual measure.
% NNDR Collected	RBO2	98.50	61.06	70.58	79.77	2	Annual measure.
Time Taken to Process HB/CTB New						21	Annual smaller is better measure.
Claims and Change Events	RBO3	15	15.04	13.10	13.44	F	
Number of Fraud Prosecutions &						-	Annual measure.
Sanctions per 1000 caseload	RBO4	4.25	3.39	3.89	4.75	2	
Cumulative Council Tax Arrears as						2!	Annual smaller is better measure; monitoring data not
compared to Council Tax Year End Total						F1	available.
Collectable Debt	RBO5	4.8					
Year End Council Tax Write Off as % of							Annual smaller is better measure; monitoring data not
Collectable Debt	RBO6	0.27				2	available.
Number of Changes in HB/CTB						2	Annual measure.
Entitlements within the year per 1000	RBO7	TQM	329.10	329.10	329.10	44	
Level of LA Overpayments not to exceed						69.0	Annual smaller is better measure.
LA Error Local Subsidy Threshold	RBO8	0.48	0.38	0.36	0.36	31	
Total Amount of HB Overpayments							Annual measure.
recovered in period as % of HB						Pi	
Overpayments outstanding	RBO9	41	30.83	30.83	45.59		
% New Benefit Claims Decided within 14						2!	Quarterly measure.
days of Receipt	RBO10	90.5	89.80	90.49	91.27	2.4	
Total Amount of HB Overpayments							Annual smaller is better target; monitoring data not available.
written off during the period as % of Total						21	
Amount of HB Overpayments	RBO11	6.99	1.37	1.37	1.41		
% Applications for HB/CTB						P!	Annual measure.
Reconsideration / Revision Actioned &						474	
Notified within 4 weeks	RBO12	75	88.24	87.88	88.43		
% HB/CTB Appeals Submitted to the						21	Annual measure.
Tribunal Service in 4 weeks	RBO13	85	97	97.50	97.73		
Provision of Management Data	RBO14	100	100	100	100	*	

